

PLYMOUTH CITY COUNCIL

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| Subject: | Children and Young People's System Design Group update |
| Committee: | Health and Wellbeing Board |
| Date: | 14 th February 2018 |
| Cabinet Member: | Councillor Terri Beer |
| CMT Member: | Carole Burgoyne (Strategic Director for People) |
| Author: | Emma Crowther, Strategic Commissioning Manager |
| Contact details | Tel: 01752 304009 email: emma.crowther@plymouth.gov.uk |
| Ref: | CYP SDG |
| Key Decision: | No |
| Part: | I |

Purpose of the report:

The purpose of the report is to provide an update to the Health and Wellbeing Board on the work and progress of the Children and Young People's Partnership System Design Group (CYPSDG) and provide the opportunity for challenge back to the Group.

The Children and Young People's Partnership System Design Group (CYPSDG) aims to ensure that children and young people have the Best Start to Life and that Plymouth is a great place to grow up where children and young people are happy, healthy and aspiring. The Group includes representation from a range of statutory and voluntary sector partners.

A previous update was provided to Health and Wellbeing Board in November 2017.

The CYPSDG has three functions:

- To bring key stakeholders together to have oversight of the needs of children and young people in Plymouth;
- To drive and monitor the progress of a programme of change for services for children and young people in the city;
- To cascade key messages and requirements to organisations and partners in Plymouth.

The Corporate Plan 2016 - 19:

The work of the CYPPSDG aligns to the values of the Corporate Plan:

We are Democratic – the CYPSDG includes a range of stakeholders who are systems leaders, as well as representation from parents. We ensure that the voice of each member of the group is able to be heard. We hold larger stakeholder meetings twice a year to ensure wider visibility and engagement.

We are Responsible – the CYPSSDG holds members to account through the scrutiny of updates on progress across the children and young people system, and provides challenge and solution focussed thinking to unblock any issues.

We are Fair – we are transparent in how the CYPSSDG operates, with minutes and opportunities for feedback shared amongst members. Each member has an equal voice and is treated with respect.

We are Partners – the CYPSSDG provides strong strategic leadership across the children and young people's agenda and supports collaborative, solution focussed working.

The work of the CYPSSDG also aligns with the vision for Plymouth, particularly in relation to Pioneering Plymouth and Caring Plymouth.

**Implications for Medium Term Financial Plan and Resource Implications:
Including finance, human, IT and land:**

The work of the CYPSSDG seeks to drive forward efficiencies through the joining up of the children and young people's system; a key aim is to identify duplication and new ways of working.

Other Implications: e.g. Child Poverty, Community Safety, Health and Safety and Risk Management:

The work of the CYPSSDG has implications and links across a wide range of agendas and strategic plans, particularly in relation to securing better outcomes and experiences for children and their families. These include the Child Poverty Action Plan, the Plan for Employment and Skills and the Safer Plymouth Partnership Plan.

Recommendations and Reasons for recommended action:

The recommendation is for the Health and Wellbeing Board to note the update from the CYPSSDG and raise any queries or challenges for the Group to respond to.

Sign off: Carole Burgoyne, Strategic Director for People

1.0 Introduction

The Children and Young People's Partnership System Design Group brings together the work of the Children and Young Peoples Partnership (CYPP), which was formerly the Children's Trust, and the System Design Group responsible for the Children and Young People Integrated Commissioning Strategy. The group provides oversight and challenge of work relating to children and young people as well as holding a view of larger strategic programmes of work which impact on children's lives, such as the Devon-wide Sustainability and Transformation Plan (STP).

This report sets out the progress made during the latter part of 2017 and early 2018.

2.0 Update on key activity

The CYPSDG have progressed various leadership activities in relation to children and young people in Plymouth. Highlights include:

- A system wide SDG event, held in the Guildhall in November. This event included a "market place", featuring information stands from a range of organisations including Plymouth City Council's fostering service, Effervescent and the Safeguarding Children's Board. Presentations and discussions included Early Help, Child Sexual Abuse and the Plan for Education. Another event is due to be held in June.
- A Yammer site has been set up to enable CYPSDG members to engage and update one another via social media in between meetings.
- The adoption of a CYP shared system narrative (see Appendix One), which can be used by all stakeholders to describe our shared ambition
- The Systems Optimisation Groups and Steering Group which report to the CYPSDG have continued to drive forward a wide range of work, as set out in section 4.

3.0 Conclusion

The work of the CYPSDG continues to progress well and partners remain engaged. Key programmes of work to transform the design and delivery of services continue, including pilots to test new ways of working, procurements and revised strategies. All focus on the needs of Plymouth's children and young people and the need for service integration to enable a better experience for children and their families.

Emma Crowther

Strategic Commissioning Manager

February 2018

3.0 Progress to date

Each meeting of the CYPSSDG receives updates from the SOG's/Steering Groups, and a request for further support or challenge from the group. The table below summarises the updates for 2017/18 on key activity:

| SOG/Steering Group | Key objectives | Key activity |
|--------------------|--|--|
| MEYSOG | Improve Maternity Services through the delivery of action plans in response to the 'Better Births' and 'Saving Babies Lives' initiatives | The Devon Local Maternity System (LMS) Delivery Board established autumn 2017. Established links between the South West Maternity Clinical Network which benchmarks providers and facilitates quality improvement initiatives. Membership now completed in line with 'Better Births' recommendations. Initial scoping of the local antenatal pathway underway - particular focus on interface for antenatal checks between midwifery and Health Visiting Pregnancy Healthy Weight Pilot: Group Antenatal Care for Women with a BMI of >30- this has now been completed. This pilot showed significantly improved uptake and reduced attrition rates / Positive health messages were well received / Women felt supported by both health professionals and their peers. |
| | Determine the future model and procurement options for Health Visiting and Children's Centre offer for 2019 onwards | Tender launched beginning of February, including Health Visiting within the scope of Integrated Community Health and SEND Support. Work to determine the commissioning options for children centres is ongoing through the VCYP SOG. |
| | Implement peri-natal and maternal mental health service and pathways | Ongoing focus on recruitment : Clinical Psychologist part time started 04/12/2017 and Clinical Team Manager post out to advert closing date 22/01/2018 Co-location in Tamar FOLK children centre complete Pathway between Midwives is established and training is now being rolled out. CMHT's have now identified link workers and regular reviews on pathways and proactive joint working and assessing. Plymouth Options and Perinatal Team have an agreed pathway. Follow up consultation event with Mothers with lived experience undertaken but the Mothers did not want to attend another meeting. PP for new 8 bed MDU unit has been agreed. |
| | Other projects | Mandala project pilot: Mandala is a specialist therapeutic service working with children young people and families who have experienced a trauma <ul style="list-style-type: none"> • Outcomes are very positive with the greatest change reflected in maternal stress and an improvement in the parent/child relationship. • Currently qualitative feedback and observation from workers involved with the families informs us of the long-term impact of the work. • More robust measures are needed to track longer term change for families after leaving our service and to develop methods for standardising the measures across the different modes of delivery. We are currently working in consultation with Oxford Brooks University to develop our capability in this area. • Recognition of impacts of staff capability using a trauma informed approach- further work on training packages being developed to build capacity across the system |

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| | | <p>Parent and child post-proceedings offer: Social Impact Bond, seeking an investor, with a tender to follow</p> <p>School readiness: MEYSOG meeting Jan 2018 agreed this as an area of work to be explored for 2018/19. ASQ and EYFS data analysis currently being scoped</p> |
| VCYP SOG | <p>Delivery of early help and targeted support commissioning plan, including improvement to current system pathways for complex adolescents, complex families and trauma recovery</p> <p>Delegated from SDG – develop a CYP system wide approach to strategic participation</p> <p>Delegated from SDG – develop a workforce development plan</p> | <p>SOG members have actively participated in facilitated sessions to determine priorities in working together.</p> <p>SOG members have agreed to deliver an integrated early help and targeted support system through an Alliance approach.</p> <p>A task and finish group has developed a strategic involvement plan for Agreement by the SDG.</p> <p>A contract has been awarded to Harbour, working in partnership with Barnardo's and PATH to undertake a workforce development scope. This scope will cover the workforces across the CYP SDG and complex lives system. A focus of this scope will be understanding how trauma informed the various workforces are. The scope is scheduled to be completed in draft by the end of March 2018.</p> |
| SEND Steering Group | <p>Implement SEND Review planning for 2018-2021</p> <p>Ensure the voice of children and young people is heard in SEND design and provision</p> <p>Support the operational integration of Community Health, Wellbeing and SEND services</p> | <p>The group are resetting their priorities moving forward to ensure that there is robust oversight of all 5 SEND strategic themes and the associated working groups in readiness for April 2018.</p> <p>In the meantime:</p> <ul style="list-style-type: none"> • Transfer of Statements to EHCPs on track for completion by 31/3/18 • Good engagement of group in supporting the design work for Access: Community Health and SEND Integration Phase I • Data and Performance Working Group (wide stakeholders) are reviewing their scope of work to develop our ability to consider outcomes. • Parent/Carer Forum (PPCV) are extending their reach and offer to families • Young People's Forum (Youth Ascends) is supporting the group with young people's feedback (at the last meeting we heard feedback regarding young people's involvement in meetings which is contributing to the annual review task and finish work). • Adult Services Rep is now identified and booked to attend the next meeting. • Annual SEND conference May 2018 • Preparing for Adulthood event – February 2018 |

APPENDIX ONE – CYP SYSTEM NARRATIVE



CHILDREN AND YOUNG PEOPLE IN PLYMOUTH – OUR SHARED NARRATIVE

Plymouth's children and young people are the future of our city – it is our shared responsibility to give them the best possible start to life, and be the place where they can develop, aspire and have fun.

To achieve this everyone will need to play their part in their communities; in voluntary services and statutory agencies; from families to schools, from children's centres to GPs and from Children's Social Care to services for parents.

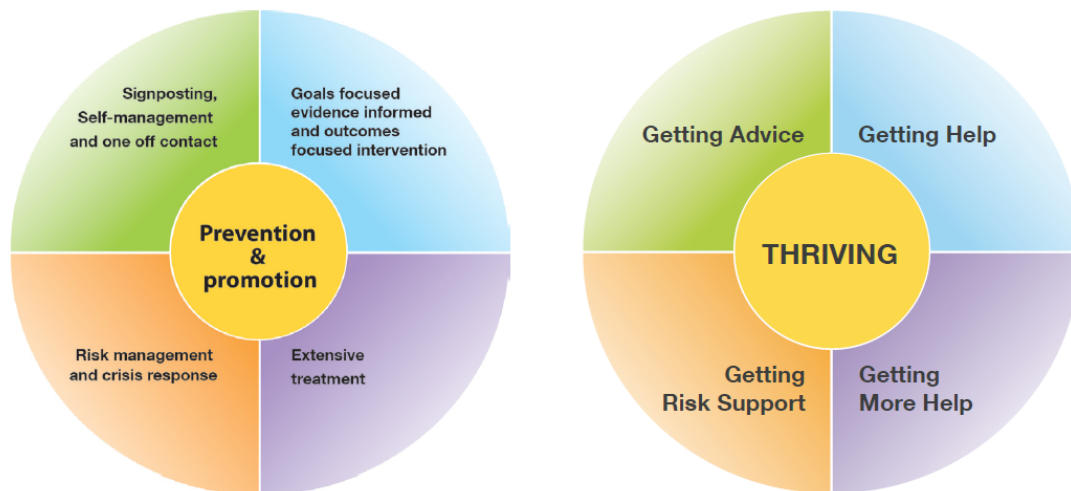
All of us working with children young people and their families will:

- **listen**, and champion the voice of our children and young people in all that we do;
- **co-create** to support and enable partners and communities to work together to design the services they need;
- be **fair and equitable**, ensuring our children and young people feel included and can access opportunities that make a difference to them;
- have **high aspirations**, celebrating strength and success and being optimistic about the futures of all our children;
- make sure that what we do is **sustainable**, having a real impact on the lives of children, young people and their families for this generation and those that follow.

In Plymouth, children, young people and their families will be supported to stay healthy, achieve and aspire and services will seek to prevent needs arising. Our children young people and families will be able to access what they need at the right time and in the right place, whether what is needed is some advice on the internet or by phone, an assessment or a longer term intervention or support.

We want to identify any challenges that our families are experiencing early, so that they can be enabled and supported at the earliest opportunity, both to address their needs and prevent any issues getting worse.

In Plymouth we have adopted the principles behind the **iThrive model** shown below, which was designed for CAMHS but is relevant across wider children's services. It operates a graduated approach to meeting need, with a focus on intervening early with the most appropriate intervention to prevent escalation.



Professionals will work together in ways that mean that

- we can sustain change by building resilience in our families and communities;
- children and young people, and their families don't have to tell their story over and over again;
- transitions between services or teams happen at the right time, and are well managed and seamless.

We will **never stop learning**; what works, what doesn't work and how we can continue to improve.